



2020 IGF ANNUAL REPORT: ACTIVITIES ANNEX

JANUARY

Consultation workshop for the development of a local content policy **Workshop** **French** January 21–24, Burkina Faso

With 42 participants in attendance, this workshop covered assessing revenue shortfalls arising from fiscal incentives for mining companies, as well as designing local content policies and a national supply chain development program that supports diversification.

International Taxation and Mining **Workshop** **French** January 21–24, Senegal

The IGF and the Organisation for Economic Co-operation and Development (OECD) partnered to deliver this workshop to 35 participants on tax base erosion and profit shifting (BEPS) in mining.

FEBRUARY

Indaba Sustainability Forum Mining 4.0: How technology and innovation are transforming the mining sector **Event** **English** February 3, South Africa

The International Council on Mining and Metals (ICMM), the IGF, the OECD, and the World Economic Forum (WEF) partnered to host a session at Mining Indaba for over 100 participants to explore the opportunities and challenges presented by new technologies in mining.

Namibia Mine Closure Consultation **Workshop** **English** February, Virtual

A deep-dive consultation on the Mine Closure Framework, this workshop included 25 participants from the core Namibia Mine Closure Evaluation Team, academia, the Chamber of Environment, the Chamber of Mines, and consultants. This workshop resulted in the Government of Namibia including the IGF's feedback in a revised document and a reformed Minerals Act.



Technical assistance for the development of a national local content strategy for Senegal **Workshop** **French** **February 24–27, Senegal**

42 policy-makers joined this workshop to further their knowledge on designing and developing a national local content strategy.

PDAC Sustainability Forum: The future of work in the minerals industry **Event** **English** **February 26, Canada**

The 2020 Sustainability Forum, hosted in partnership with the Prospectors and Developers Association of Canada (PDAC) and WEF, asked the 150+ participants to explore upcoming employment and technological changes in mining and what the sector will look like in 25 years.

BEPS in the Mining Sector Deep Dive Program: Financial transactions **Workshop** **English** **February 4–7, Zambia**

This workshop for 25 policy-makers, delivered in partnership with the African Tax Administration Forum (ATAF) and the OECD, focused on why related party financing is important from a tax administrator's and a tax policy-maker's perspectives, the importance of understanding the financial market, and main issues related to financing in the mining industry.

Transfer Pricing Risk Assessment in Mining Training **Workshop** **English** **February 10–12, Zambia**

The IGF, the ATAF, and the OECD joined forces to deliver this workshop on transfer pricing principles and practices in mining to 25 policy-makers.

Mining Fiscal Regime and International Taxation **Workshop** **Spanish** **Portuguese** **February 17–21, Angola**

Over 30 policy-makers participated in this workshop, co-hosted with the ATAF, to explore domestic tax regimes applicable to the diamond sector, international taxation matters, and BEPS risks in mining.

MARCH

Transfer Pricing and Financial Transactions **Workshop** **Mongolian** **March, Virtual**

Over 10 policy-makers from Mongolia joined the IGF and the OECD to build capacity and an understanding of financial transactions in the mining sector.



APRIL

Transfer Pricing and Intragroup Services **Workshop** **Mongolian** **April, Virtual**

As a follow-up to the March workshop, the IGF and the OECD partnered to dive deeper into transfer pricing and intragroup services with the over 10 Mongolian government officials in this workshop.

Challenges and Opportunities for ASM in the Region **Webinar** **Spanish** **April 7, Virtual**

With 42 participants in attendance, this webinar created a regional space for Latin American government representatives to share common experiences in artisanal and small-scale mining (ASM), discuss difficulties and opportunities, and share good practices with the purpose of strengthening their respective regions.

Mining Tax Policy Responses to COVID-19 **Webinar** **English** **April 16, Virtual**

The ATAF and the IGF partnered to provide guidance on appropriate tax measures and policies to avoid during the pandemic to 226 webinar participants.

MAY

COVID-19 and Local Procurement: How will the mining sector's supply chains adapt?

Webinar **English** **May 13, Virtual**

Experts from the Government of Burkina Faso, the IGF, and Mining Shared Value explored the pandemic's impact on domestic supply chains due to temporary closures and opportunities for local procurement policies with the 128 participants in attendance.

Mining Tax Policy Responses to COVID-19 **Webinar** **French** **May 26, Virtual**

As a follow-up to the April 16 webinar, this one was conducted in French in partnership with the ATAF for an audience of 113 to explore fiscal policies due to the pandemic.

Mining Tax Policy and Administration Responses to COVID-19 **Webinar** **Spanish** **May 29, Virtual**

This webinar, hosted on Zoom and live-streamed through YouTube in partnership with the Inter-American Centre of Tax Administrations (CIAT), explored the challenges and opportunities of appropriate mining tax policy and administrative responses in a pandemic.

Valuing Coal Sales for Royalty and Taxation Purposes **Workshop** **English** **Mongolian** **May 28–June 12, Virtual**

28 Mongolian government officials participated in a training session on the coal value chain, coal properties, coal pricing/ indices, coal markets, coal mining and processing, payment terms and conditions, and fiscal policy issues.



JUNE

Employment in Mining During COVID-19: Impacts, responses, and future outlook

Webinar **English** **June 10, Virtual**

69 participants joined experts from the Government of Brazil, the ICMM, the IGF, and the International Labour Organization (ILO) to explore responses taken by government and industry to mitigate the impacts of COVID-19 on employment and highlight future opportunities.

Force Majeure and COVID-19 in Mining **Workshop** **French** **June 11, Virtual**

The West African Economic and Monetary Union (UEMOA) and the IGF partnered to deliver a workshop to 38 government officials delving into the main challenges behind force majeure and COVID-19 in the mining sector.

BEPS in the Mining Sector **Workshop** **English** **June 18, Virtual**

The ATAF, the IGF, the OECD, and the West African Tax Administration Forum hosted a workshop for over 60 government officials in Liberia, highlighting the mining value chain and BEPS concerns in the African region.

ESIA Guidance for Governments: Best practices in legal frameworks **Webinar** **English** **June 25, Virtual**

This invite-only webinar walked 64 government officials from the IGF's member countries through the latest Guidance for Governments, highlighting international best practices in legal frameworks for environmental and social impact assessments (ESIA).

JULY

Improving Legal Frameworks for ESIA and Management **Webinar** **English** **French** **July 8, Virtual**

The IGF, the Netherlands Commission for Environmental Assessment (NCEA), and Transparency International shared a comprehensive overview of international best practices in legal frameworks for ESIA and related management plans for large-scale mines in this webinar with 113 participants.

Downstream Beneficiation and Developing Value Chains in Mining **Webinar** **English** **French** **July 22, Virtual**

Experts from the Columbia Center on Sustainable Investment (CCSI), the Fédération Nationale des Industries et Services de Côte d'Ivoire, the Government of Senegal, and the IGF spoke to 148 attendees about the prospects of adding value to raw materials in the West African region through value chain development.



Mining in the Americas and the Economic Recovery Post-COVID-19 **Webinar** **English** **Spanish** **July 22, Virtual**

Mines Ministries of the Americas (CAMMA), the Government of Ecuador, and the IGF discussed government responses to COVID-19, the pandemic's impact on mining activities, and the future of mining in Latin America in a post-pandemic era with 182 participants.

International Tax Treaties and the Extractives Sector **Workshop** **English** **Spanish** **July 15–17, Virtual**

Over 90 government officials from Colombia joined the IGF's BEPS team for a workshop detailing tax treaty provisions impacting the taxation of extractive industries and solutions to the challenges faced by tax administration officials.

Bauxite Pricing **Workshop** **English** **French** **July 22–23 and August 5–6, Virtual**

More than 30 government officials from Guinea participated in this workshop to delve into the bauxite mining value chain, share key insights into the commercial value of Guinean bauxite, and discuss several methods to monitor the price of bauxite for income tax assessments.

AUGUST

Valuing Mining Licenses **Workshop** **English** **August 5–14, Virtual**

21 Zambian policy-makers joined the IGF for a workshop on the economic valuation of mineral deposits at different stages of development.

Mineral License Valuation **Workshop** **English** **French** **August 18–20 and 25–27, Virtual**

36 government officials from Senegal took part in an in-depth training session on the economic valuation of mineral deposits at different stages of development with the IGF's BEPS team.

SEPTEMBER

Mineral Sand Pricing **Workshop** **English** **French** **September 14–17, Virtual**

Over 20 government officials from Senegal joined this in-depth training of the value chain of mineral sands, contributing to the training via experience sharing to further knowledge development.

New Technology and the Future of Mining in a COVID-19 Era **Webinar** **English** **Spanish** **September 9, Virtual**

The IGF was joined by Anglo American, the Centro de Estudios del Cobre y la Minería (CESCO), and Hogan Lovells to explore the impacts of the pandemic on emerging technologies in mining alongside 68 participants.



Programs for Small and Medium-Scale Latin American Mining in a COVID-19 Era

Webinar **English** **Spanish** **September 24, Virtual**

CAMMA and the IGF partnered to deliver a webinar to 103 participants, sharing the results of the Secretariat's global survey on ASM and exploring challenges and opportunities for small- and medium-scale mining operations in Latin America.

Mining Fiscal Regime Design **Workshop** **French** **September 30, October 1 and 14, Virtual**

This workshop was delivered to 18 policy-makers from Ethiopia and explored the mining value chain, mining fiscal regime design, mining tax administration, and solutions to the challenges faced by government officials that are responsible for revenue collection.

OCTOBER

Improving Legal Frameworks of Environmental and Social Impact Assessments

Webinar **French** **October 8, Virtual**

The IGF and the Secrétariat international francophone pour l'évaluation environnementale (SIFÉE) partnered to deliver the French version of IGF's Guidance for Governments: Improving Legal Frameworks for Environmental and Social Impact Assessment and Management to 139 attendees.

Mining Royalty Regime: Policy and Administration **Workshop** **English** **October 12, 13, and 15, Virtual**

This workshop, held for 22 Georgian government officials from the National Agency for Mines, the Ministry of Finance, Revenue Service, and the Ministry of Economy and Sustainable Development, delved into mineral royalty instruments, royalty systems, and the advantages and disadvantages of different royalty policy options.

16th Annual General Meeting **Event** **English** **French** **Spanish** **October 20–22, Virtual**

Over 1,800 people from government, industry, and civil society joined the IGF for the 16th Annual General Meeting on Mining and COVID-19: From crisis to sustainability.

NOVEMBER

BEPS in the Mining Sector **Workshop** **English** **November 16–20, Virtual**

The IGF hosted a workshop for over 30 policy-makers from Papua New Guinea to provide an overview of three international tax risks along the mining value chain: financing, marketing, and mineral pricing.

Financial Modelling **Workshop** **Spanish** **November 6 to December 18, Virtual**

Over 10 Argentinian policy-makers joined this workshop to support their capacity-building efforts to model mining projects in the sector.



Annual ASEAN-IGF Forum on The Future of Mining: Critical Minerals and Sustainability
Event **English** **November 5, Virtual**

The annual forum had 35 people in attendance and featured a dynamic hour-long panel on sustainable investment for critical minerals in Southeast Asia after an update from each member state on their own critical mineral development strategies and needs.

Resource Governance and Social Progress **Workshop** **English** **French** **November 19, Virtual**

The IGF and the ICMM partnered to host a workshop for 26 attendees to discuss the preliminary findings of ICMM's research on resource governance and social progress.

Mining and Gender Governance: Enhancing women's voices and participation in West Africa
Workshop **French** **November 26, Virtual**

The IGF hosted a workshop for 36 government officials from Women in Mining of West Africa (WIMOWA) member states to discuss gender and mining governance, the complexities behind women's systematic exclusion in mining, and how mining impacts women as professionals and community members.

DECEMBER

ASEAN-IGF Environmental Management and Social Frameworks: Guidance in good practices in sustainable mineral development **Workshop** **English** **December 3, Virtual**

The annual joint workshop provided 35 participants from the Association of Southeast Asian Nations (ASEAN) member states the opportunity to learn about global guidance, good practices, and rationales for mining development. They also had the opportunity to discuss improvements, gaps, and priorities for their respective regions.

Rethinking ASM Formalization: How COVID-19's disruption can be catalyzed for development **Webinar** **English** **French** **Spanish**

The IGF partnered with Delve, Pact, and the World Bank's Extractives Global Programmatic Support (EGPS) Trust Fund to dive into the pandemic's impacts, share key insights, and consider implications for the sector's future in this YouTube live-streamed webinar.

ESIA Legal Frameworks: IGF Guidance for Governments **Webinar** **Spanish** **December 17, Virtual**

This third installment of the IGF's series launching its latest Guidance for Governments on ESIA was delivered in Spanish to 62 attendees.



IGF

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